

NARUC 40th Western Utility Rate School

May 12-17, 2019 | San Diego, California

Program Agenda



Sunday

4:00-6:00pm

Early Registration

5:00-6:00pm

Welcome Reception and Registration

Monday

7:00-8:00am

Registration and Full Breakfast

8:00-8:15am

Welcome, Introductions, and Instructions

15 min.

Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee
Hon. John "Butch" Howard, SC PSC & Chair, NARUC Education Committee
Cathy Pedemonti, CT PURA & Chair, Staff Subcommittee on Water

8:15-9:00am

Water Industry Perspective on the Mock Case Issues

45 min.

James Jenkins, Vice President, Regulatory Services, American Water
Robert Powelson, Commissioner Emeritus, Executive Director, National Association of Water Companies

9:00-9:30am

Commissioners: Why we do what we do!

30 min.

Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee
Hon. John "Butch" Howard, SC PSC & Chair, NARUC Education Committee

9:30-9:45am

Morning Break

9:45-10:30am

The Legal Basis for Public Utility Regulation

45 min.

Christine Hoover, PA OCA

10:30-10:45 am

Morning Break

10:45-11:30am

Basics of Rate Setting

45 min.

John F. Guastella, President, Guastella Associates, Inc.

11:30-12:15pm

Mock Rate Case Panel: Prefiling Briefing for the Case

45 min.

Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee
Utility: Stephen Genzer, Partner, Saul Ewing, Arnstein & Lehr LLP
Advocate: Christine Hoover, PA OCA
Staff: Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC

12:15-1:30pm

Lunch (on your own)

1:30-2:30pm

Developing the Rate Base

60 min.

Stephen Genzer, Partner, Saul Ewing, Arnstein, & Lehr LLP
Utility: David Spacht, VP, CFO, & Treasurer, Artesian Water Company

2:30-2:45pm

Afternoon break

2:45-3:15pm

Choosing the Test Year

30 min.

Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC

3:15-3:30pm

Mock Rate Case: Getting Started

15 min.

John Tomac, Sr. Dir. Rates and Regulations, Eastern Div., American Water

3:30-5:00 pm
75 min. **Team Working Session**
Getting Started on the Case

Tuesday

7:00-8:15am **Full Breakfast**

8:15-8:45am
30 min. **Balance Sheets and Income Statements**
John Tomac, Sr. Dir. Rates and Regulations, Eastern Div., American Water

8:45-9:45am
60 min. **Team Working Session**
Rate Base

9:45-10:00 am Morning Break

10:00-11:00am
60 min. **Operating Expenses, Depreciation, Taxes, and Trackers**
Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC

11:00-11:15am Morning Break

11:15-12:15am
60 min. **Operating Expenses, Depreciation, Taxes, and Trackers (continued)**
Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC

12:15 -1:30 pm Lunch (on your own)

1:30-5:00pm
210 min. **Team Working Session**
Rate Base and Income Statement

5:30- 6:15pm
Yoga (optional)
Join Cathy Pedemonti as she leads a relaxing yoga class.
Come to the Silver Strand Room.

Wednesday

7:00-8:15am **Full Breakfast**

8:15-9:30am
60 min **Legal Arts: From the cross examination to the settlement conference**
Hon. Norm Kennard, PA PUC

9:30-9:45am Morning Break

9:45-10:45pm
60 min. **Corporate Finance, Cost of Capital, and Capital Structure**
Tommy Oliver, Executive Director, Rate and Regulatory Affairs
Roanoke Gas Company
Discussant: David Spacht, VP, CFO, & Treasurer, Artesian Water Company

10:45-11:00 am Morning Break

11:00-12:15pm
75 min. **Corporate Finance (continued)**
Moderator: Tommy Oliver, Executive Director, Rate and Regulatory Affairs
Roanoke Gas Company, Moderator
Utility: David Spacht, VP, CFO, & Treasurer, Artesian Water Company

12:15-1:30pm Lunch (on your own)

1:30-4:30pm
180 min. **Team Working Session**
Return on Equity

Thursday

7:00-8:15am	Full Breakfast
8:15-9:15am 30 min.	Mock Rate Case Team Solution Review Check schedule for group meeting times (8:15 or 8:45)
9:15-10:15am 60 min.	Trends in Innovation and Wall Street's Outlook Hon. Brien Sheahan, Chair, Illinois Commerce Commission Brian Chin, Senior Vice President-Strategic Financial Planning, American Water
10:15-10:30	Morning Break
10:30-11:30am 60 min.	Cost of Service & Rate Design David Sheard, Senior Economic Analyst, Ruekert/Mielke
11:30-12:15pm 45 min.	Rate Design Methods Jennie Lingo, Economic Analyst, Florida PSC
12:15-1:30pm	Lunch (on your own)
1:30-5:00pm 210 min.	Team Working Session Rate Design
6:00-8:00pm	Reception and Graduation Celebration Dinner

Friday

7:00-8:15am	Full Breakfast
8:15-9:00am 45 min.	Mock Rate Case Panel: Closing Arguments of the Parties Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee Utility: Stephen Genzer, Partner, Saul Ewing, Arnstein & Lehr LLP Large Energy Users: Tommy Oliver, E.D. Rate and Regulatory Affairs Roanoke Gas Company Advocate: Christine Hoover –PA OCA Staff: Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC
9:00-9:15am 15 min.	Analysis and Discussion of Team Solutions Jennie Lingo, Economic Analyst, Florida PSC David Sheard, Senior Economic Analyst, Ruekert/Mielke
9:15-9:45am	Awarding of Program Certificates Cathy Pedemonti, CT PURA & Chair, Staff Subcommittee on Water Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee Hon. John "Butch" Howard, SC PSC & Chair, NARUC Education Committee
	Adjourn

Additional program faculty members: Kimberly Joyce, Aqua America; Patti Lucarelli, RI PUC; Steve Olea, Arizona CC; Cathy Pedemonti, CT PURA, Briton Baxter, AZCC.

Notice: The Mock Rate Case and materials provided at the NARUC Utility Rate School are instructional tools intended only for use by registered attendees of the course. The Utility Rate School is not prescriptive and practitioners are encouraged to consult additional resources on utility ratemaking. The views and opinions of individual program faculty members do not necessarily represent the views, opinions, or policies of NARUC or its member commissions.