

47th Eastern NARUC Utility Rate School

October 20-25, 2019 | Clearwater, Florida

Program Agenda



Sunday

4:00-6:00pm

Registration

5:00-6:00pm

Welcome Wine and Cheese

Monday

7:00-8:00am

Registration and Continental Breakfast

8:00-8:15am

Welcome, Introductions, and Instructions

15 min.

Hon. Paul Kjellander, NARUC 1st Vice President

8:15-9:30am

Mock Rate Case Briefing and Public Hearing

75 min.

Hon. Mary-Anna Holden, New Jersey BPU and Chair, NARUC Water Committee; Patrick Carr, Deputy Director Utility Accounting and Finance, Virginia SCC; Christine Hoover, PA OCA; Jim Jenkins, VP, Regulatory Services, American Water.

9:30 - 10:00am

Basics of Utility Rate Setting

30 min.

John F. Guastella, President, Guastella Associates, Inc.

10:00 -10:45am

The Legal Basis for Public Utility Regulation with Cross Examination

45 min.

Christine Hoover, PA OCA

10:45-11:00 am

Morning Break

11:00-12:00pm

Developing the Rate Base

60 min.

Stephen Genzer, Partner, Saul Ewing, Arnstein, & Lehr LLP
David Spacht, VP, CFO, & Treasurer, Artesian Water Company

12:00-1:00pm

Team Meet and Greet Boxed Lunch

1:00-1:30pm

Choosing the Test Year for Revenue Requirements

30 min.

Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC

1:30-2:30pm

Asset Management, Cyber Security, Cloud Computing

60 min.

TBD

2:30-2:45pm

Mock Rate Case: Getting Started and Sample Adjustments

15 min.

John Tomac, Sr. Dir. Rates and Regulations, Eastern Div., American Water

2:45-5:00 pm

Team Working Session

135 min.

Getting Started on the Case

Tuesday

7:00-8:00am

Continental Breakfast

8:00-8:45am

Balance Sheets and Income Statements

45 min.

John Tomac, Sr. Dir. Rates and Regulations, Eastern Div., American Water

8:45-9:45am

Team Working Session

60 min.

Rate Base

9:45-10:45am

Operating Expenses, Depreciation, Taxes, and Trackers

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| 60 min. | Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC |
| 10:45-11:00am | Morning Break |
| 11:00-12:15pm 60 min. | Operating Expenses, Depreciation, Taxes, and Trackers (continued) Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC |
| 12:15 -1:30 pm | Lunch (on your own) |
| 1:30-2:30pm 60 min. | Examples |
| 2:30 -5:00pm 150 min. | Team Working Session Rate Base and Income Statement |
| 5:30-6:30pm 60 min. | Tuesday Trivia – Poolside (weather permitting) |
| Wednesday | |
| 7:00-8:00am | Continental Breakfast |
| 8:00-9:00am. 60 min | Wall Street’s Outlook Brian Chin, American Water |
| 9:00-10:00am 60 min. | Corporate Finance, Cost of Capital, and Capital Structure Tommy Oliver, Executive Director, Rate and Regulatory Affairs Roanoke Gas Company David Spacht, VP, CFO, & Treasurer, Artesian Water Company |
| 10:00-10:15 am | Morning Break |
| 10:15-11:30am 75 min. | Corporate Finance (continued) Tommy Oliver, Executive Director, Rate and Regulatory Affairs Roanoke Gas Company David Spacht, VP, CFO, & Treasurer, Artesian Water Company Paul Schulz, Utility Rate Analyst, MT Consumer Counsel |
| 11:30-12:15pm 45 min. | Test Your Knowledge So Far |
| 12:15-1:30pm | Lunch (on your own) |
| 1:30-4:30pm 180 min. | Team Working Session Return on Equity |
| 5:00 -6:00pm | Wind Down Wednesday- Beach Yoga -meet in Lobby 4:55pm, walk to beach 5:00pm |

Thursday

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| 7:00-8:00am | Continental Breakfast |
| 8:00-9:00am 60 min. | Mock Rate Case Team Solution Review Check schedule for group meeting times (8:00 or 8:30) |
| 9:00-10:00am 60 min. | Cost-Allocation Methods David Sheard, Senior Economic Analyst, Ruckert/Mielke |
| 10:00-10:45am 45 min. | Rate-Design Methods Briton Baxter, Arizona Corporation Commission; Steve Olea, Arizona Corporation Commission |
| 10:45 -12:15pm | Team Working Session Rate Design |
| 12:15-1:30pm | Lunch (on your own) |
| 1:30-3:00pm 90min. | Electric and Gas Perspectives Erin O'Connell-Diaz, President, FutureFWD, Inc.; Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee and Tommy Oliver, Executive Director, Rate and Regulatory Affairs Roanoke Gas Company |
| 3:00-3:15pm | Afternoon Break |
| 3:15 -4:00pm 45 min. | Renewables Ken Sheahan, Ombudsman, New Jersey BPU |
| 6:00-8:00pm | Reception and Graduation Celebration Dinner |

Friday

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| 8:00-9:00am | Continental Breakfast |
| 9:00-9:45am 45 min. | Mock Rate Case Panel: Closing Arguments of the Parties Hon. Mary-Anna Holden, New Jersey BPU & Chair, NARUC Water Committee Utility: TBD Large Energy Users: Stephen Genzer, Partner, Saul Ewing, Arnstein & Lehr LLP Advocate: Christine Hoover –PA OCA Staff: Patrick Carr, Deputy Director, Utility Accounting and Finance, Virginia SCC |
| 9:45-10:00am 15 min. | Analysis and Discussion of Team Solutions David Sheard, Senior Economic Analyst, Ruckert/Mielke |
| 10:00-10:15am 15 min. | Awarding of Program Certificates Cathy Pedemonti, CT PURA & Chair, Staff Subcommittee on Water Hon. Nick Wagner, President, NARUC |
| 10:30am | Adjourn |

Additional program faculty members: Patti Lucarelli, RI PUC; Steve Olea, Arizona CC; Cathy Pedemonti, CT PURA.

Notice: The Mock Rate Case and materials provided at the NARUC Utility Rate School are instructional tools intended only for use by registered attendees of the course. The Utility Rate School is not prescriptive and practitioners are encouraged to consult additional resources on utility ratemaking. The views and opinions of individual program faculty members do not necessarily represent the views, opinions, or policies of NARUC or its member commissions.